

**NAME** Tracy Spinks, BBA

**PRESENT TITLE AND AFFILIATION**

Program Director, Cancer Care Delivery, Office of the Senior VP, Hospitals & Clinics, The University of Texas MD Anderson Cancer Center, Houston, Texas

**CONTACT INFORMATION**

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**EDUCATION**

**Degree-Granting Education**

The University of Houston, Houston, Texas, BBA, May 1999, Management Information Systems (European Studies)

**Postgraduate Education**

The University of Texas School of Public Health, Houston, Texas, Certificate of Public Health, May 2013

**EXPERIENCE/SERVICE**

**Professional Positions**

Senior Consultant, Finance, Strategy & Economics, Arthur Andersen LLP, Houston, Texas / Chicago, Illinois, September 1999 – June 2002

Consultant (Manager), Insurance Claims Group, LECG LLC, Chicago, Illinois, June 2002 – September 2005

Senior Manager, Insurance Claims Consulting, The Claro Group LLC, Chicago, Illinois / Houston, Texas, September 2005 – July 2010

Clinical Metrics Program Coordinator, Office of Performance Improvement, The University of Texas MD Anderson Cancer Center, Houston, TX, July 2010 – March 2011

Project Director, Institute for Cancer Care Excellence, The University of Texas MD Anderson Cancer Center, Houston, TX, April 2011 – July 2012

Project Director, Clinical Operations, Office of the Senior VP, Chief of Clinical Ops, The University of Texas MD Anderson Cancer Center, Houston, TX, July 2012 – February 2014

Program Director, Cancer Care Delivery, Office of the Senior VP, Hospitals & Clinics, The University of Texas MD Anderson Cancer Center, Houston, TX, February 2014 – Present

**Other Appointments/Responsibilities**

Member – Provider Council, National Quality Forum, Washington, DC, July 2010 – present

Member – Quality Committee, The Alliance of Dedicated Cancer Centers, April 2011 – present

Member – Value Committee, The Alliance of Dedicated Cancer Centers, June 2012 – October 2015

Member, PPS-Exempt Cancer Hospital Quality Reporting (PCHQR) Cancer Hospital Workgroup, The Centers for Medicare & Medicaid Services (CMS), Baltimore, MD, November 2012 – October 2015

Participant – The ASCO Collaborative Cancer Measure Summit, The American Society of Clinical Oncology, November 29, 2012

Member – Value Committee Steering Committee, The Alliance of Dedicated Cancer Centers, January 2013 – October 2015

Project Manager – Secondary Pathology Review Workgroup, The Alliance of Dedicated Cancer Centers, March 2013 – present

Member – Value-Based Purchasing Workgroup, The Alliance of Dedicated Cancer Centers, March 2013 – present

Member – Performance and Functional Status Measure Panel, The American Society of Clinical Oncology, October 2013 – present

Program Director – Quality Committee, The Alliance of Dedicated Cancer Centers, January 2014 – present

Member – *30-Day Unplanned Readmissions for Cancer Patients* Beta Testing Project Workgroup, The Alliance of Dedicated Cancer Centers, September 2014 – February 2015

Member – Value-Based Healthcare User Group Community, Harvard Business School Institute For Strategy And Competitiveness, December 2014 – present

Member – Prostate Cancer Coordinating Committee, The Alliance of Dedicated Cancer Centers, February 2014 – present

Member – Prostate Cancer Implementation Workgroup, The Alliance of Dedicated Cancer Centers, February 2014 – present

Project Manager – Head&Neck Episode-Based Payment Pilot with UnitedHealthcare, The University of Texas MD Anderson Cancer Center, Houston, TX, March 2014 – Present

### **Consultantships**

Committee on Improving the Quality of Cancer Care: Addressing the Challenges of an Aging Population, Institute of Medicine, Washington, DC, July – October 2012

### **Institutional Committee Activities**

The University of Texas MD Anderson Cancer Center, Houston, Texas, Metrics Task Force, Task Force Member, September 2010 – December 2010

The University of Texas MD Anderson Cancer Center, Houston, Texas, Clinical Effectiveness Subcommittee, Ex-Officio Member, September 2010 – August 2011

The University of Texas MD Anderson Cancer Center, Houston, Texas, Outcomes Task Force, Committee Member, May 2011 – January 2012

The University of Texas MD Anderson Cancer Center, Houston, Texas, Banner Operations/IT Committee, Work Group Member, January 2012 – May 2013

The University of Texas MD Anderson Cancer Center, Houston, Texas, Mandatory Federal Reporting Readiness Group, Work Group Member, May 2012 – Present

The University of Texas MD Anderson Cancer Center, Houston, Texas, EHR Vendor Selection, Analytics & Reporting Subgroup, Subgroup Member, December 2012 – April 2013

The University of Texas MD Anderson Cancer Center, Houston, Texas, EHR Reporting Governance Team, Team Member, March 2014 – Present

The University of Texas MD Anderson Cancer Center, Houston, Texas, Survey Governance Committee, Voting Member, June 2015 – Present

## **HONORS AND AWARDS**

Mu Iota Sigma Honor Society, 1998 – 1999

Gold award for “Reducing Chemotherapy Order Errors in Gynecologic Oncology Center” abstract submitted to The University of Texas MD Anderson Cancer Center’s “Celebrating Solutions at Anderson” quality improvement conference, October 2011

## **RESEARCH**

### **Grants and Contracts –past 5 years**

#### **Funded**

Collaborator, UT Academy of Health Science Education Small Grants Program, Building the foundation for chemotherapy competency across UT System, PI: Judith A. Smith Pharm.D., BCOP, FCCP, FISOPP, 2012

## **PUBLICATIONS (published or in-press)**

### **Peer-Reviewed Original Research Articles**

1. Spinks TE, Walters R, Feeley TW, et al. Improving Cancer Care through Public Reporting of Meaningful Quality Measures. *Health Aff (Millwood)*. Apr 2011;30(4):664-672.
2. Smith J, Spinks T, Garcia E, Levenback C. Reducing outpatient chemotherapy order errors: Using the quality improvement process to enhance patient safety. *Gynecol Oncol*. Mar 2012;125:S69-S70.
3. Spinks T, Albright HW, Feeley TW, et al. Ensuring Quality Cancer Care: A Follow-Up Review of the Institute of Medicine's 10 Recommendations for Improving the Quality of Cancer Care in America. *Cancer*. May 15 2012;118(10):2571-2582.
4. Spinks TE, Ganz PA, Sledge GW, et al. Delivering high-quality cancer care: The critical role of quality measurement. *Healthcare*. 2014;2(1):53–62.
5. Spinks TE, Walters RW, Fraile B, et al. How Cancer Centers Are Preparing for the Affordable Care Act. *Oncology Payers*. 2014;1(1):7-10.
6. Thaker NG, Pugh TJ, Mahmood U, et al. Defining the value framework for prostate brachytherapy using patient-centered outcome metrics and time-driven activity-based costing. *Brachytherapy*. May-Jun 2016;15(3):274-282.
7. Fayanju OM, Mayo TL, Spinks TE, et al. Value-Based Breast Cancer Care: A Multidisciplinary Approach for Defining Patient-Centered Outcomes. *Annals of surgical oncology*. Aug 2016;23(8):2385-2390.

### **Book Chapters**

1. Spinks TE & Gonzalez CE (2016). Quality Measures for Oncologic Emergency Medicine In KH Todd & CR Thomas (Eds), Oncologic Emergency Medicine: Principles and Practice, Springer 2015.

## **CONFERENCES AND SYMPOSIA**

## **Presentations at National or International Conferences**

### **Invited**

Improving cancer care through public reporting of meaningful quality measures, British Medical Journal/Institute for Healthcare Improvement Annual International Conference, Paris, France, April 2012

Quality Measurement in Cancer Care: An Overview, MD Anderson Cancer Center and MD Anderson Physicians Network Symposium Annual Conference, Chicago, Illinois, July 2012

Public Reporting for Cancer Care – Growing by Leaps and Bounds, MD Anderson Cancer Center and MD Anderson Physicians Network Symposium Annual Conference, Orlando, Florida, July 2013

Public Reporting for Cancer Care – Linking Performance with Reimbursement, MD Anderson Cancer Center and MD Anderson Physicians Network Symposium Annual Conference, Orlando, Florida, July 2013

Health Care Reform and Cancer Care—What You Need to Know, Hoag Hospital Embracing Excellence in Oncology Nursing Practice, Costa Mesa, California, February 2014

Rewarding High-Value Cancer Care – Are We There Yet? MD Anderson Cancer Center and MD Anderson Physicians Network Symposium Annual Conference, Boston, Massachusetts, July 2014

MD Anderson's Episode-Based Payment Pilot in Head and Neck Cancer, Fifth National Bundled Payment Summit, Washington, DC, June 2015

### **Other, Including Scientific Exhibitions**

Streamlining Federally Mandated Quality Measures in Cancer Care, ASCO Quality Care Symposium, San Diego, California, November 2013

A Patient-Centered Outcome Measurement Approach for Bundled Payments in Cancer Care, ASCO Quality Care Symposium, Boston, Massachusetts, October 2014

Lessons Learned from a Cancer Center-Specific Federal Quality Reporting Program, ASCO Quality Care Symposium, Boston, Massachusetts, October 2014

Expedited Patient-Centered Outcome Measurement Development for Cancer Care, 2015 Innovations in Cancer Treatment and Care Conference, Sydney, NSW, Australia, October 2015

Piloting Episode-Based Payment for Head and Neck Cancer, 2015 Innovations in Cancer Treatment and Care Conference, Sydney, NSW, Australia, October 2015

Celebrating Improvement Episode-Based Payment Pilot for Head and Neck Cancer, Celebrating Improvement at Anderson Annual Program, Houston, Texas, October 2015

The value of secondary pathology review, ASCO Quality Care Symposium, Phoenix, AZ, February 2016

Measuring Value in Bundled Payments for Head and Neck Cancer, ASCO Quality Care Symposium, Phoenix, AZ, February 2016

Implementing value-based cancer care: A multidisciplinary approach to defining breast cancer outcomes, ASCO Quality Care Symposium, Phoenix, AZ, February 2016

Localized Prostate Cancer Prospective PRO Collection for Outcome Measure Development, 2016 ICHOM Conference, London, United Kingdom, May 2016

### **Seminar Invitations from Other Institutions**

Multidisciplinary team based approach to drive value based cancer care, VHA 2014 Oncology Educational Series, June 2014

Outcomes Measurement, Value-Based Health Care Workshop – Chief Executives (Sydney, NSW, Australia),  
October 2015

Bundled Reimbursement, Value-Based Health Care Workshop – Chief Executives (Sydney, NSW, Australia),  
October 2015

Outcomes Measurement, Value-Based Health Care Workshop – Senior Clinicians (Sydney, NSW, Australia),  
October 2015

Bundled Reimbursement, Value-Based Health Care Workshop – Senior Clinicians (Sydney, NSW, Australia),  
October 2015

Outcomes Measurement, Value-Based Health Care Workshop (Melbourne, Victoria, Australia), October 2015

Bundled Reimbursement, Value-Based Health Care Workshop (Melbourne, Victoria, Australia), October 2015

Update on MD Anderson Bundled Payments Project, Baylor College of Medicine Annual Quality Improvement  
and Patient Safety Conference 2016 (Houston, Texas), April 2016

#### **Other Presentations at State and Local Conferences**

Reducing Chemotherapy Order Errors in Gynecologic Oncology Center, Celebrating Improvement at Anderson  
Annual Program, Houston, Texas, October 2011

Reducing Chemotherapy Order Errors from the Gynecologic Oncology Center, UT System Clinical Safety &  
Effectiveness Annual Conference, San Antonio, Texas, October 2011

Episode-Based Payment Pilot for Head and Neck Cancer, Celebrating Improvement at Anderson Annual  
Program, Houston, Texas, October 2014

Healthcare Reform and High-Quality Cancer Care—the MD Anderson Experience, Kelsey Research Foundation  
for Medical Research & Education Health Services & Outcomes Research Conference, Houston, Texas,  
December 2014

#### **PROFESSIONAL MEMBERSHIPS/ACTIVITIES**

##### **Professional Society Activities, with Offices Held**

###### **National and International**

American College of Healthcare Executives, Member, April 2012 – March 2014

**LAST UPDATE:** July 25, 2016